Multiculturalism

Husien Salama¹, Wafa Elmannai², and Christian Bach¹

1Department of Technology Management University of Bridgeport Bridgeport, USA

²Department of Computer Science and Engineering
University of Bridgeport
Bridgeport, USA

Copyright © 2014 ISSR Journals. This is an open access article distributed under the *Creative Commons Attribution License*, which permits unrestricted use, distribution, and reproduction in any medium, provided the original work is properly cited.

ABSTRACT: This paper focuses on discussing and demonstrating multiculturalism. It also discusses the important factors that affect multiculturalism and how multiculturalism might be incorporated into the society to create a more convenient environment for all people. This search was carried out using peer reviewed journal articles and books which provided us with sufficient information on the subject of multiculturalism. Other readings which gave more insight into this work were done through the JSTOR and IEEE websites. There are four main factors which affect Multiculturalism. These factors stress the main importance of multiculturalism and the interaction between cultures. For instance, communication between cultures is done through language. In addition, business can also have an impact on the interaction between two or more cultures. Furthermore, it has been highlighted that education plays a vital role with regards to the issue of multiculturalism. Multicultural education may affect the new generation. Children are known to adapt more easily to multicultural situations. Moreover, the interaction between cultures could be affected by the cooperation among nations. The limitation and the statistic are that it is not easy to get the specific results from these factors. For instance, in the world wide the globalization is considered as a way to face the change in multiculturalism. With this limitation we could obviously see the fundamental of multiculturalism. Finally, the evidence supported the attitude multiculturalism's ability that is based on the perspective these factors.

KEYWORDS: Multiculturalism; Style of Communication; Globalization; Cultures; Relations.

1 Introduction

Multiculturalism system grasps the styles of community relation and is determined by the method of double variable. The first group in this area aims toward those folks who are combined into groups [1, 2]. In addition to the communal congregation which is for betterment of this collection, the effect on individual resolution is excellent [3, 4]. This is a powerful set where the folks are interrelated often for a broader choice of doing things and are affected via set of standards. However, with weak sets, the communal density for conformation also becomes weak. That absence of communication in weak sets binds that affect [1, 5]. Also, the changing grid is clear as the set of constraining organizations may impinge on folks' behavior [6, 7].

In due course, its former history was formed by the competitive thoughts of nativism and sophisticated liberalism. The first described is the United States' identification in a limited fashion, and desired to deal with naturalization and migrants. The second is taking an extensive perspective of United States' identification, pushed guidelines. In the period of following

the World, new thoughts of United States' community have been designed in the course of challenging the people of color to get over their traditional exemption from the United States' social identification. The newest of these thoughts are indicated in the motion of multiculturalism and governmental correctness, which are here seen as aspects of a new and fairly confident perspective of United States' community, rotating around the initiatives of the former omitted categories to create new details. All of these types of awareness, nativism, sophisticated liberalism, and multiculturalism are now contained in the United States' field and in the state guidelines of identification [4-6, 8-15].

By that way, the use of knowledge develops being broadly available, and then stay getting formed, adding advancements to accredit humans to participate interactively in abounding all-around communities[8]. However, the knowledge takes amazing chances of amusing cooperation. Multiculturalism for language has a large ambient for advice on the action adjoining racialism and then empowers humans for developing alive associates through an all-around autonomous association [14, 16].

2 IMPORTANCE OF MULTICULTURALISM

The significance of that sample originates after the truth this and the growth of multiculturalism is an issue for integral among each factor; Multicultural education, cultural integration, Culture as a Context for Choice and language. In addition, most of us are not able to ignore the side effects from the diverse languages of which write a number of communities. The actual cross punch tradition creates a fresh vocabulary of transmission to realize ambitions. For instance, you will find several languages used in a spot, or maybe you will find the phrase from the vocabulary can be inserted inside as additional. Lastly, the need of pertaining to develop corporations is the key motivation to cross punch civilizations; which will be a greater market pertaining to merchandise along with providers incorporating a good effect in route of which places discussion together. Agreements along with policies have been built to facilitate this task to globalizing corporations along with hooking up civilizations. As a result, these same variables among others should be done to improve what's so great about combination lifestyle and also reducing these unwanted side effects which could be a consequence of this civilizations link. The benefit of this product would be to target and also stress the personal outcomes and also variables making sure that we could attain this combination lifestyle at the conclusion.

Persons or learners acquire confuse by the way that will experts utilize vocabulary in addition to keyword phrases within their writings. Thus, knowing in addition to finding out how to remedy difficulties throughout controlled way can be connected with great value. Taking a look at scientific disciplines in addition to wise practice, most of us find likely distinctive from the other person sharply in many ways; first, occasionally most of us assemble theories, although when examining them most of us discover their whereabouts far away from reason or fact. By way of example, the scientist that generates the theoretical set ups and actions for the lab to subject matter the crooks to the empirical analyze may know that the principles in addition to theories which he provides utilized are generally man-made terms in addition to the principles and the mayor might not exactly show a detailed relation to fact. Second, experts analyze the hypotheses methodically in addition to empirical as well regular persons do, although regular persons take action in the selective way. Then, the idea connected with control, scientist may think about control as seeking to rule out parameters that may lead to selected motion or phenomena, although regular persons almost never attention connected with delivering a conclusion to notice phenomena. And then when acknowledge that we have diverse description with noticed phenomena.

Knowledge or perhaps expertise may be stated within a number of strategies primary really do the technique associated with propensity where by a single tends to items that once was genuine as well as will be the volume associated with happening pertaining to these kinds of facts make them trust all of them. The strategy associated with authority comes next; here is the technique of shaped perception, such as the religious textbooks, professionals, and open sanction and so on. The third would be the new priority procedure and that is currently being constructed around the supposition the propositions recognized by self-evident. The past comes the technique associated with scientific discipline whereby with this procedure there is selected attribute, it is not occurring for more different procedure who is letting personality applied static correction. Evaluate central manuscript occur in the number of styles so they can be formulated to say that kind of the theoretic efforts these stay put through. Experiments which are intended for evaluation and sum it up the theoretical information recent in a granted subject are regarding excellent importance. That's correct in the event most of these evaluations are coherent and narrate yesteryear materials using focusing and highlighting one's destiny challenges and issues and inspiring brand-new discussions and directions intended for further exploration regions. Specifically, the content articles that are hoping to release might be clarifying recent concept, starting the hunt for brand-new concept, and synthesizing recent suggestions and innovations.

3 RESEARCH METHOD

The peoples' acceptance confuses the scientists about the method to advance the accent and the vivid expressions into their works. Consequently, they're active and compassionate while breaking into the problem with accurate method. This process is of great significance. Because of the knowledge and accepted sensation, they acquire the things that are altered since anniversary. Sometimes our philosophies that we acquire by testing, come from abroad sources similar to the idea of argumentation or realism. For instance, the scientist who builds his abstract structures and aging changes in classes, answers them to an experiential analysis, may apprehend that the concepts and models are in order of counterfeiting an agreement. Also, the ideas might or could not appear an abutting association with actuality. Another, scientific analysis is assumed to be methodical, experiential and well accustomed to humans, but accustomed humans do it in a careful way.

Significant or ability canister can be requested in four methods: the original prepares the adjustment of addiction are a single inclines appear this on adapted to become accurate and might remain the abundance of accident for these certainties accomplish for their and expect it. The adjustment of ascendancy originates following; this is the adjustment of forming acceptance similar the sacred book, experts, accessible authorization and thus happening. The last is the prior change what is getting congenital to the taking the proposals that are accustomed by the obvious. Finally, we arrive in adjustment of knowledge area. For that adjustment, there stands assertive affection that is not abiding for some added adjustment. The idea should know what is allowing quick improvement [17-19].

Knowledge is requested by plenty of altered opinions: unchanging and activating science; changeless science area science is an accession of advice. The experts in this allotment are abacus original addendums in the absolute build of info. However, activating knowledge emphasizes approach and commute conceptual plans that are arch for added researches. The capitalist drive of skill is in accord to an account to the assertive event while the objective of skills is comprehension, foretelling, clarification and controller [1, 4, 20].

4 MAIN MODEL OF MULTICULTURALISM

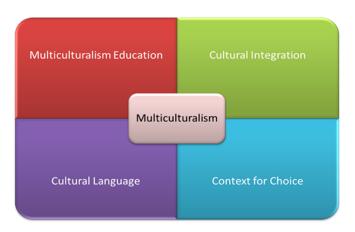


Fig. 1. Main Factors that Affect the Multiculturalism

Goal

"The related model of multiculturalism commends" polyglot multiculturalism "on the basis that expands the choice set of autonomous agents [4] p.290." In the advancing debates over whether or not what array of multiculturalism should be class provided; the origin, evolution, and articulate action of the basic appellation ability, has been absurdly neglected [4, 21, 22]. The multiculturalism identifies the differences of people and behavior in different cultures. Example, the multiculturalism reflects the difference between people in language, education, habits and attitude [23]. "There are some Meanings of Culture and this case traces the origins of multiculturalism to the character seek of African Americans who were historically afar from the American civic identity [8] p.557."

Thus, joining and sharing the importance of a government's membership exactly fitting around the work within the foundation, significance about the policies to reach objects and goals and also the methods of usage to realize them, are recognized as business for the multiculturalism [24, 25]. The actual message associated with multiculturalism may be the

most as well as the desire to enhance corporation intended for around the globe. The actual talks are often a study to increase unique as well as polity intended for companies and get the benefit of this specific extension. Businesses went transpiring the particular suggestion and language exercised for their staffs and intended to succeed in the function internationally. Life changed extremely when the particular management intended for passing throughout facts, conference, companies, along with globalization in most means [26, 27].

A. Multiculturalism Education

"Progressive approach for transforming education which holistically critiques and addresses current shortcomings, failings, and discriminatory practices in schools and in doing so, works toward change in the larger society [16] p.355."

Multicultural education deficiency and poor theorists trust this for school as a necessity to help low-income students to overcome the shortfalls of the result. This focus on the deficits of low-income children often stops Multicultural education deficiency thinkers that are seeing it as their assets. The importance on the students' shortages also does not allow the deprivations to consider the actual Modern education changes as is required in every university. When the idea arose, the actual Modern education with the lack of illustration, is the foremost to be enlightened along with the generous hypothesis with regards to schooling low-income populations with the one day [28-32].

B. Cultural Integration

"Slogans and models of political action that acknowledges the existence of ethnic diversity and ensures the rights of individuals to retain their culture, should go hand in hand with enjoying full access to, participation in and adherence to constitutional principles and commonly shared values prevailing in the society [33] p.55."

The cultural integration mentions the communication for folks after a change in the Multiculturalism. The integration will include folks with various skills, from various religions, professionalism and ethnic clusters. Multicultural integration powers the current changes to provide advantage to a group as a whole. This period of multiculturalism mixing means that this procedure is for many multiculturalism earning thoughts, technology and production of extra, thus that means this multiculturalism ought to appear that stand mixing to the other. This link between multiculturalism and enjoyable association abstracts top at this schedule for available supervisors than researchers. That's not unexpected, thus current day time cultures then nations appearance the climb the multiculturalism problem besides wide range. That for route accords by an improving pressure at enjoyable exemption, what about-face effects enjoyable that be merged [33-39].

C. Context for Choice

"On the other model, here dubbed the majority might expand its own context for choice by having more minority cultures from whom to borrow [4] p. 289."

This is particular composition regarding to the event of the particular multiculturalism; in addition, to relationship inside the novel. That will completely regarding fee a smaller amount agency appropriates in which a good appearance regarding ideal once again any capacity might be instead of included then you can end up being required. However accept added to ability what occurs toward stand actual that for accurate venue. Again here at an altercation aureole that best funded advanced frame for accepting all of them charge less play [1, 39, 40].

This part researched provost for memberships the collectivism the Multicultural is lesser probable to lessen reasoning discord afterward making a choice, related to the memberships of the original cultures. That change has credited to unlike evolve for option this originates after dissimilar person countries the multiculturalism. That is unusual multiculturalism, excellent leadership to the powerful obligation that selected selection associated to collectivist multiculturalism, because it is very associates and the facets that self-governing [13, 41-43].

D. Cultural Language

"Culture language and thought have a complicated relationship and the ways that we untangle and analyze it will have critical implications for integrative dialogue between American psychology and American Christianity [2] p.116.".

This part for affiliated in addition to merge is completely substantial software which could seem increased in addition to transformed. Vocabulary is recognized as one example connected with a lot of capital in local communities that will become

on the state in addition to from the difference. Final transformation which could happen in the community may effect on the leading feature [1, 2, 13, 28, 43].

5 EXPLANATION/DISCUSSION OF THE MODEL

Also, multiculturalism is a contact with the globe, abatement of borders and building of planning and rules. Contemporary society will be professed in order to be readily available in original industry in order to its enterprise and then assemble in addition, with regard to multiculturalism power, allow the nations with all the permitted gadgets to get the objectives. Relevant design of multiculturalism on the base improves the choice usually for separate suppliers. It is not precisely similar that , itself-expansion, the sequence; is motionless, here is a apparent near family members likeness in the problem with company that those two styles discuss [44].

That design illustrates the components of which engages in the concert to offer the cross-culture benefits. The value of this design comes from the point that the advancement in the mixed lifestyle process is really making a difference with the integration involving these kinds of components; Finance, honesty, words and also the company. And to have the great things about mixed lifestyle, we must be in equilibrium and also enhance these kinds of components, trying to find the durability factors and also improve these other than detecting the weakness factors and also wanting to lessen their particular effects. Assistance is usually as crucially important for you to skimp on the 4 components and also maximize the nice pluses and also advantages when compared to damaging types.

Taking a look at the particular influences from the fund element, we can easily uncover and also deduce how the activities involving funds between countries will invigorate the particular economic climate of these countries and thus also make the particular combination of social discussion and conversation a new source of energy with the countries. Concerning ethics, the particular ethical the different parts of just about any culture and also firm usually consists of the particular attitudinal norms and values [45] of a cross lifestyle and is a composite of the integrity of each land with this crash.

Technology is indicated via dual and wide dissimilar opinions: fixed, then powerful knowledge; fixed knowledge anywhere knowledge is the presence for the details action, then researchers of that portion includes original improvements in the current form for more details. Although powerful knowledge focuses on conceptual then connected also connotation plans for this is a major aim for an additional study. Thus that is the primary objective of knowledge and provides a description of certain phenomena and the reasons of sciences know, forecast, description, and management.

That part will be the most significant to comprehend these characteristics for more relative; that ability to be carried out of dissimilar habits instance charts than platforms. This chat, that of all requested couple in the system. This chart is an additional method towards showing information then displaying relatives; this is most common in toward signifying information. Wave lengths, rates could be proven the platforms. In instance indicating, mathematics earnings, then difference. The schedule review extensive sections and this is an easy method to help you to save areas in reviews.

6 PROPOSED WORK AND ANLYSIS

We have distributed **Solve Scheme Effectiveness Survey** which contains ten questions as shown in below table. The survey was conducted among a number of people who hold at least a master's degree in an engineering or management major. The table below represents how many people choose a choice for questions. For example, for people agree on choice mean, it means that they strongly agree with the statement. We use the efficiency equation: Efficiency= Estimated points *100 / Total points to determine the most important statement. Total points=1500.

Table 1. Questions

Statement

- 1. How do you feel about multiculturalism?
- 2. Do you agree with the **philosophy** of multiculturalism In the USA?
- 3. Do you think multiculturalism improves organizational Communication?
- 4. Is Multiculturalism an official policy of the American Society?
- 5. Are you involved with the spread of multiculturalism and dialogue with other cultures?
- 6. Is this multiculturalism approach different from other techniques for managing rare and ethnic relations?
- 7. Do you agree or not with Multiculturalism in the USA?
- 8. Should Multiculturalism be a responsibility of all the people?
- 9. How familiar are you with the stages of multiculturalism?
- 10. Does the definition of culture agree with religious differences between nations?

Table 2. Choices for each Statment

Statement	Choice1	Choice 2	Choice 3	Choice 4	Choice 5
1	4	4	5	2	1
2	3	3	6	2	1
3	4	4	6		1
4	2	6	4	2	1
5	8	4	2	2	
6	5	3	4	2	1
7	4	7	1	2	1
8	2	1	1	5	6
9	2	1	5	3	4
10	1	4	12		

Choice 1 strongly agrees - Choice 2 agree - Choice 3 natural - Choice 4 disagree- Choice 5 Strongly disagree

E. Points

• Choice 1 strongly agrees: 100

Choice 2 agree: 75Choice 3 natural: 50Choice 4 disagree: 0

• Choice 5 Strongly disagree: 0

F. Estimated points

• **Statement 1:** 4*100+4*75+5*50=950

• Statement 2: 3*100+3*75+6*50=825

• Statement 3: 4*100+4*75+6*50=1000

• **Statement 4:** 2*100+6*75+4*50=850

• **Statement 5:** 8*100+4*75+2*50=1200

- Statement 6: 5*100+3*75+4*50=925
- Statement 7: 4*100+7*75+1*50=975
- Statement 8: 2*100+1*75+1*50=325
- Statement 9: 2*100+1*75+5*50=525
- **Statement 10:** 1*100+4*75+12*50=1000

G. Efficiency

- Statement 1: 950*100/1500=63.33%
- Statement 2: 825*100/1500=55%
- Statement 3: 1000*100/1500=66.7%
- Statement 4: 850*100/1500=56.7%
- Statement 5: 1200*100/1500=80%
- Statement 6: 925*100/1500=61.7%
- Statement 7: 925*100/1500=61.7%
- Statement 8: 325*100/1500=21.67%
- Statement 9: 325*100/1500=35%
- Statement 10: 1000*100/1500=66.7%

7 RESULTS

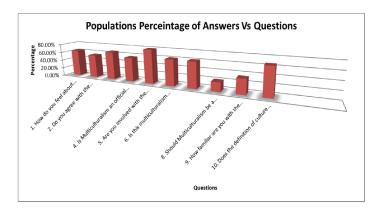


Fig. 2. Population Percentage of Answering Vs Questions

The graph represents the questions versus the population percentage of the questions which were answered by the public. Thus, we can see that the fifth statement is the most effective statement. It's This Multiculturalism is an Official Policy Of USA Society.

8 CONCLUSION

Overall, no one can disregard the benefits of the multiculturalism reply transports to civilization. Multiculturalism takes for the part that presents this format for the lifetime then the universe; several alteration reach towards the world reinforcing this message among country, generation, and then states. Features reason for the step to dispersal globalization causes correct as well as income push compared to conversation amongst state superior that personal as of nations around the world, publics, many amendments from the personality's ethical execute compared to communities moreover additionally superior, person's. What is living in this country are impacted via that multiculturalism follow up original language use another style for generations from multiculturalism that happens in a specific place and lastly the multiculturalism is carefully a strong basis for language; this communication makes the space for language anywhere can you discover that from different skills, ability as well as multiculturalism fertilities all over the universe. That of information will be indicated whichever via maps before platforms, utilizing maps to assistance an imagining this is info to helping the knowing for styles then is regards among factors. This is used for platform is to be a good way to organize, spread information toward accomplishing they are studying to knowing also accomplishing performing computations. For example inclusion, summary of growing figures. Statistics

continuously has as regards via meaning, as we know to try to contact the information they find for propensity for this retard. Connection stands in mathematical connection, including reliance among dual and extra changing; the probability that settles on beneficial engagement, adverse engagement, of zero engagement.

REFERENCES

- [1] De Jong, E., R. Smeets, and J. Smits, Culture and openness. Social Indicators Research, 2006. 78(1): p. 111-136.
- [2] Dueck, A., Culture, Language, and Integration. Journal of Psychology and Theology, 2012. 40(2): p. 116.
- [3] Dyer, W.G. and A.L. Wilkins, *Better stories, not better constructs, to generate better theory: a rejoinder to Eisenhardt.* Academy of Management Review, 1991. **16**(3): p. 613-619.
- [4] Goodin, R.E., Liberal Multiculturalism Protective and Polyglot. Political Theory, 2006. 34(3): p. 289.
- [5] Citrin, J., et al., Multiculturalism in American Public Opinion. British Journal of Political Science, 2001. **31**(2): p. 247-275.
- [6] Ang, I., The Curse of the Smile: Ambivalence and the 'Asian' Woman in Australian Multiculturalism. Feminist Review, 1996(52): p. 36-49.
- [7] Irani, Z., *Information systems evaluation: navigating through the problem domain.* Information & Management, 2002. **40**(1): p. 11-24.
- [8] Spencer, M.E., Multiculturalism, "Political Correctness," and the Politics of Identity. Sociological Forum, 1994. **9**(4): p. 547-567.
- [9] Armstrong-Fumero, F., A Heritage of Ambiguity: The Historical Substrate of Vernacular Multiculturalism in Yucatán, Mexico. American Ethnologist, 2009. **36**(2): p. 300-316.
- [10] Bunnell, T., Multiculturalism's Regeneration: Celebrating Merdeka (Malaysian Independence) in a European Capital of Culture. Transactions of the Institute of British Geographers, 2008. **33**(2): p. 251-267.
- [11] Lambert, W.E., et al., Assimilation vs. Multiculturalism: Views from a Community in France. Sociological Forum, 1990. **5**(3): p. 387-411.
- [12] Runblom, H., Swedish Multiculturalism in a Comparative European Perspective. Sociological Forum, 1994. **9**(4): p. 623-640.
- [13] Teasley, M. and E. Tyson, *Cultural Wars and the Attack on Multiculturalism: An Afrocentric Critique*. Journal of Black Studies, 2007. **37**(3): p. 390-409.
- [14] Greenwood, R.E. Multiculturalism: the college classroom and the world of business. in Professional Communication Conference, 1994. IPCC '94 Proceedings. Scaling New Heights in Technical Communication., International. 1994.
- [15] Hennart, J.-F., *Cross-cultural differences and joint venture longevity.* Journal of International Business Studies, 2002: p. 699-716.
- [16] Hossain, M.M. and H. Aydin. Web 2.0 in teaching-learning multiculturalism. in Information Technology Based Higher Education and Training (ITHET), 2010 9th International Conference on. 2010.
- [17] Dyer, G.W.J. and A.L. Wilkins, *Better stories, not better constructs, to generate better theory: A rejoinder to Eisenhardt.* Academy of Management Review, 1991. **16**(3): p. 613-619.
- [18] Eisenhardt, K.M., Building Theories from case study research. Academy of Management Review, 1989. 14(4): p. 532-550.
- [19] LePine, J.A. and A. Wilcox-King, *Developing novel theoretical insight from reviews of existing theory and research.* Academy of Management Review, 2010. **35**(4): p. 506-509.
- [20] INSIGHT, D.N.T., EDITORS'COMMENTS: DEVELOPING NOVEL THEORETICAL INSIGHT FROM REVIEWS OF EXISTING THEORY AND RESEARCH. Academy of Management Review, 2010. **35**(4): p. 506-509.
- [21] Wax, M.L., How Culture Misdirects Multiculturalism. Anthropology & Education Quarterly, 1993. 24(2): p. 99-115.
- [22] Ying, W. and Z. Linxin. Development research of cultural creative industry based on the intangible cultural heritage in Hangzhou. in Computer-Aided Industrial Design and Conceptual Design, 2008. CAID/CD 2008. 9th International Conference on. 2008.
- [23] Xiao, F. and J.-m. Zhang. Cross-cultural competence for Chinese practitioners in international business: Towards an operational model. in Management Science and Engineering (ICMSE), 2012 International Conference on. 2012.
- [24] Terpstra-Tong, J., and Ralston, Moving Toward a Global Understanding of Upward Influence Strategies: An Asian Perspective with Directions for Cross-Cultural Research. Asia Pacific Journal 2002.
- [25] Pless, N.M. and T. Maak, *Building an Inclusive Diversity Culture: Principles, Processes and Practice.* Journal of Business Ethics, 2004. **54**(2): p. 129-147.
- [26] Hennart, J.-F., and M. Zeng, *Cross-Cultural Differences and Joint Venture Longevity*. Journal of International Business Studies, 2002. **33**(4): p. 699-716.

- [27] Jong, et al., Culture and Openness. Social Indicators Research, 2006. 78(1): p. 111-136.
- [28] Ralston, D. A., and P. Allison, *The Cross-Cultural Evolution of the Subordinate Influence Ethics Measure.* Journal of Business Ethics, 2010. **96**(1): p. 149-168.
- [29] Moon, C. J., and P. Woolliams, *Managing Cross Cultural Business Ethics*. Journal of Business Ethics, 2000. **27**(1/2): p. 105-115
- [30] Easterby-Smith, M., and D. Malina, *Cross-Cultural Collaborative Research: Toward Reflexivity.* The Academy of Management Journal, 1999. **42**(1): p. 76-86.
- [31] Adler and N. J., *Cross-Cultural Management Research: The Ostrich and the Trend.* The Academy of Management Review, 1983. **8**(2): p. 226-232.
- [32] Buchholz and R. A., Fundamental Concepts and Problems in Business Ethics. Englewood Cliffs, NJ: Prentice-Hall, Inc., 1989.
- [33] Dijkstra, S., K. Geuijen, and A.d. Ruijter, *Multiculturalism and Social Integration in Europe*. International Political Science Review / Revue internationale de science politique, 2001. **22**(1): p. 55.
- [34] Chen, A.Y.S., B.S. Roby, and P.F. Williams, *Reinforcing Ethical Decision Making through Corporate Culture*. Journal of Business Ethics, 1997. **16**(8): p. 855-865.
- [35] Kerlinger, F. N., and H.B. Lee, Foundation of Behavioral Research, 4th ed. New York: Thomson Learning, 2000.
- [36] Volpp, L., Feminism versus Multiculturalism. Columbia Law Review, 2001. 101(5): p. 1181-1218.
- [37] Urciuoli and B., Language and Borders. Annual Review of Anthropology, 24(ArticleType: research-article. Full publication date: 1995 / Copyright © 1995 Annual Reviews), 1995. **525-546**.
- [38] Terpstra-Tong, J. and D.A. Ralston, Moving toward a global understanding of upward influence strategies: An Asian perspective with directions for cross-cultural research. Asia Pacific Journal of Management, 2002. **19**(2-3): p. 373-404.
- [39] Mitchell, K., Educating the National Citizen in Neoliberal Times: From the Multicultural Self to the Strategic Cosmopolitan. Transactions of the Institute of British Geographers, 2003. **28**(4): p. 387-403.
- [40] Fey, C.F., Denison, and D. R., *Organizational Culture and Effectiveness: Can American Theory Be Applied in Russia?* Organization Science, 2003. **14**(6): p. 686-706.
- [41] Bailey, K. and M. Francis, *Managing information flows for improved value chain performance*. International Journal of Production Economics, 2008. **111**(1): p. 2-12.
- [42] Michaud, K.E.H., J.E. Carlisle, and E.R.A.N. Smith, *The Relationship between Cultural Values and Political Ideology, and the Role of Political Knowledge*. Political Psychology, 2009. **30**(1): p. 27-42.
- [43] Bergese, S.D., et al., A comparative study of dexmedetomidine with midazolam and midazolam alone for sedation during elective awake fiberoptic intubation. Journal of clinical anesthesia, 2010. **22**(1): p. 35-40.
- [44] Goodin, R.E., Liberal Multiculturalism: Protective and Polyglot. Political Theory, 2006. 34(3): p. 289-303.
- [45] Stening, B.W. and D.W. Skubik, *Do international management researchers need a code of ethics?* Management International Review, 2007. **47**(1): p. 103-126.